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2 April 1959

MEMORANDUM FOR: Deputy Director (Plans)

THROUGH : Acting Chief DPD-DD/P  
Chief/Admin Branch/DPD-DD/P *WJG-concur*

SUBJECT : Upcoming Far Eastern Trip of the DPD-DD/P Team

1. Colonel Burke has suggested that it might be advisable for me to join the DPD-DD/P team that is planning to make a visit to Far Eastern units. This thought is prompted by the possibility that there may be business of a requirements nature.

2. My thoughts on this matter are as follow:

25X1 a. A tentative conclusion of the ARC is that the frequency of [ ] missions over the CHICOM area, wherein those missions are primarily for the collection of ELINT, is excessive in terms of the need to update CHICOM air defense information. If the flights are made for other reasons, there would be no purpose served in not including ELINT gear. The collection of ELINT along the Manchurian border would be a first priority objective and would probably provide valuable information on [ ] or other [ ]

25X1 [ ] These views, or as they may be modified, will be confirmed to me by the members of the ARC within the next week. It may be that there would be some value in discussing these conclusions with PACAF and the 5th Air Force as well as [ ]

25X1 [ ], though I am not convinced at this time that it would be imperative for me to do this in person and, in any event, this would have to be worked out with AFCIN before any communication was undertaken with PACAF and 5th.

b. Some 2 1/2 weeks ago in a very brief conversation in your office you outlined the extension of my requirements responsibilities as including the requirements for air activities which come within

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the purview of DPD, except for transportation. You also indicated that there were differences in what this responsibility would entail in the instance of PP and PM activities as distinct from intelligence requirements although time did not permit a full exploration of these differences. I construed these remarks as an indication of the trend of your thinking rather than full conclusions.

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It has seemed to me on reflection that were I to exercise any responsibility with regard to requirements, say, for leaflet drops [redacted] I would necessarily have to examine the necessity for such drops stimulated or initiated by

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[redacted] The requirements responsibility which I have tried to exercise is that of trying to order multiple demands of different grades of importance on limited capabilities on the one hand and establishing the validity and relative importance of any requirements. To do the latter in the case of PP or PM activities appears to me to require at least an intrusion into the specifically assigned responsibilities in this headquarters of the area divisions. If I did this and asked as many questions as I would have to, they would probably either ask, "When did you become our supervisor?" or, "Would you please go to hell?"

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While I am quite willing to pursue any responsibility you direct in the above regards, I would feel that I need to know pretty clearly what you want else I fear I would be complicating rather than helping in this aspect of DPD business. Until this matter were clarified, it would be in my opinion unwise to go to the field to look into the PP or PM requirements. [redacted]

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On the other hand, it may be that there would be some value to you to have me get an on-the-spot background without any instruction for a formal examination as an assist in developing DPD thinking on how best requirements for PP and PM use of air should be handled.

(Side comment: From such observation as I have had a chance to make since the reorganization, I would offer the two following comments which

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are admittedly outside of my responsibility but do bear upon the procedural relationships and possible effectiveness of DPD action as a whole in carrying out what seems to be an intention of the reorganization. They are:

a. It would seem that where air lift is required in operations of either intelligence or PP or PM connection an individual from DPD, possibly from Operations, needs to be brought in at an early stage on a fully-cleared basis. Failure to do this might well hinder the effectiveness of DPD support.

b. If DPD is to be the competent and responsible technical authority on all of the Agency's air activities (except proprietary), then in every case the question must be asked specifically in what regards is this technical competence to apply and specifically how,

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practice in the case of CHALICE operations. It is also my understanding that in terms of maintenance of high standards of operations in CHALICE no sacrifice of procedures is made just because we are overflying a less sensitive area such as the Middle East than a penetration. That this should be true seems to me obvious. Where there is a possibility that the Agency or the US Government could be embarrassingly involved, the same standards of operations should be applied in any air operation. If DPD is to have these kinds of responsibilities then it would seem to me that Operations should begin to collect the necessary field background, and I speak of it now particularly with regard to the Far East.)

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3. Conclusion: It is not imperative

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that the undersigned join the DPD team to the Far East. It might be helpful as indicated in paragraph 2 a above with regard to PACAF and 5th and maybe [redacted] The requirements responsibility for PP and PM is not clear as yet to me. It may be that discussion in the field would help clarify this matter.

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4. Recommendation: That I not join the DPD field team to the  
Far East.

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JAMES Q. REBER  
Chief, Special Requirements Staff  
DPD-DD/P

Recommendation in paragraph 4.  
APPROVED:

*See DDIP-4-5092*  
RICHARD M. BISSELL, JR.  
Deputy Director  
(Plans)

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